### Appendix 1 Caerphilly County Borough Council Partnerships Overview

Formal Partnerships (number 35)	Collaborations (number 25)
	,
Blaenau Gwent Youth Offending Service Lead: Assistant Director, Children Services Clarity of purpose/aims: Yes Reporting/Governance/Scrutiny Arrangements: In place Monitoring/Evaluation: In place Financial Information: Provided Alignment local/regional/national priorities: Yes Welsh Govt instruction to collaborate: Statutory Partnership Comments:	Caerphilly Passport Programme Lead: Head of People Management & Development Clarity of purpose/aims: Yes Reporting/Governance/Scrutiny Arrangements: In place Monitoring/Evaluation: In place Financial Information: Provided Alignment local/regional/national priorities: Yes Welsh Govt instruction to collaborate: This Caerphilly Local Service Board project is funded by a successful Welsh Government bid to access European Social Fund (ESF) funding.
Caerphilly and Blaenau Gwent Citizens Advice Bureau Lead: Policy & Research Manager Clarity of purpose/aims: Yes Reporting/Governance/Scrutiny Arrangements: In place Monitoring/Evaluation: In place Financial Information: Provided Alignment local/regional/national priorities: Yes Welsh Govt instruction to collaborate: No Comments:	Federation Disability Sport Wales Lead: Sport & Leisure Development Manager Clarity of purpose/aims: Yes Reporting/Governance/Scrutiny Arrangements: In place Monitoring/Evaluation: In place Financial Information: Provided Alignment local/regional/national priorities: Yes Welsh Govt instruction to collaborate: No Comments:
Caerphilly Business Forum Lead: Group Manager Business Enterprise Support Clarity of purpose/aims: Yes Reporting/Governance/Scrutiny Arrangements: States 'There are no formal reporting processes in place. However, ongoing reporting and	Gwent Collaboration on Recreation and Leisure Lead: Sport & Leisure Development Manager Clarity of purpose/aims: Yes Reporting/Governance/Scrutiny Arrangements: In place through board structure.

governance focuses on their individual contributions to the CCBC's strategic

objectives.'

Monitoring/Evaluation: In place Financial Information: Provided Alignment local/regional/national

priorities: Yes

Welsh Govt instruction to collaborate: No

Comments:

Monitoring/Evaluation: In place Financial Information: provided Alignment local/regional/national

priorities: Yes

Welsh Govt instruction to collaborate: No

Comments:

### **Caerphilly Community Strategy Standing Conference**

Lead: Policy & Research Manager, and

Programme Manager

Clarity of purpose/aims: Yes Reporting/Governance/Scrutiny

Arrangements: In place

Monitoring/Evaluation: In place Financial Information: Provided Alignment local/regional/national

priorities: Yes

Welsh Govt instruction to collaborate:

Yes under community planning

quidance. Comments:

### **Gwent Frailty Programme** (joint

committee)

Lead: Assistant Director, Adult Services

Clarity of purpose/aims: Yes Reporting/Governance/Scrutiny

Arrangements: In place

Monitoring/Evaluation: In place Financial Information: Provided Alignment local/regional/national

priorities: Yes

Welsh Govt instruction to collaborate: **CCBC Lead: Lead Commissioner** 

Comments:

### **Caerphilly Local Service Board**

Lead: Chief Executive

Clarity of purpose/aims: Yes Reporting/Governance/Scrutiny

Arrangements: In place

Monitoring/Evaluation: In place

Financial Information: Mechanism for gaining Welsh Government, and

European Social Fund funding. No direct

financial implications.

Alignment local/regional/national

priorities: Yes

Welsh Govt instruction to collaborate: Voluntary arrangement, although Local Service Boards to become statutory in 2016.

### **Gwent Multi Agency Missing Children Project**

Lead: Assistant Director, Children

Services

Clarity of purpose/aims: Yes Reporting/Governance/Scrutiny

Arrangements: In place

Monitoring/Evaluation: In place Financial Information: Provided Alignment local/regional/national

priorities: No information

Welsh Govt instruction to collaborate:

Comments:	
Agreement with the Voluntary Sector in the borough) Lead: Policy & Research Manager Clarity of purpose/aims: Yes Reporting/Governance/Scrutiny Arrangements: In place Monitoring/Evaluation: In place Financial Information: Provided Alignment local/regional/national priorities: Yes Welsh Govt instruction to collaborate: Voluntary arrangement but considered good practice with Welsh Government reserving right to make mandatory in the future. Comments:	Gwent Trading Standards Project (potential collaboration Public Protection) Lead: Trading Standards & Licensing Manager Clarity of purpose/aims: Yes Reporting/Governance/Scrutiny Arrangements: Plans for putting in place across the five Gwent Authorities. Monitoring/Evaluation: Yes Financial Information: Provided Alignment local/regional/national priorities: Yes Welsh Govt instruction to collaborate: Trading Standards is a service identified within 'A Compact for Change' between the Welsh Government and Welsh Local Government as one that should be considered for collaborative service delivery. Comments:
Communities First Programme Lead: Community Regeneration Manager Clarity of purpose/aims: Yes Reporting/Governance/Scrutiny Arrangements: In place Monitoring/Evaluation: In place Alignment local/regional/national priorities: Yes Welsh Govt instruction to collaborate: Yes this is a Welsh Government funded Anti Poverty Programme. Comments:	Gwent Wide Adult Safeguarding Board Lead: Assistant Director, Adult Services Clarity of purpose/aims: Yes Reporting/Governance/Scrutiny Arrangements: In place Monitoring/Evaluation: In place Financial Information: Not in receipt of funding. Alignment local/regional/national priorities: Yes Welsh Govt instruction to collaborate: Statutory Partnership Comments:
Cwm a Mynydd Partnership Lead: Partnership and Multi Agency Relationship Officer Clarity of purpose/aims: Yes Reporting/Governance/Scrutiny	Gwent wide Integrated Community Equipment Service Lead: Assistant Director, Adult Services Clarity of purpose/aims: Yes Reporting/Governance/Scrutiny

Arrangements: In place

Arrangements: In place

Monitoring/Evaluation: In place Financial Information: Provided Alignment local/regional/national

priorities: Yes

Welsh Govt instruction to collaborate:
The Partnership manages the Rural
Development Programme in the
Caerphilly borough funded by the EU
and managed by the Welsh Government.
Comments:

Monitoring/Evaluation: In place Financial Information: Provided Alignment local/regional/national priorities: No information provided. Welsh Govt instruction to collaborate:

Yes

Comments:

# Early Years Service Areas Partnerships Initiatives – comprising of Flying Start, Early Years and Childcare, the Family Information Services and Family Support

Lead: Early Years Manager Clarity of purpose/aims: Yes Reporting/Governance/Scrutiny

Arrangements: In place

Monitoring/Evaluation: In place Financial Information: Provided Alignment local/regional/national

priorities: Yes

Welsh Govt instruction to collaborate: Yes through the Welsh Government's

Flying Start Programme.

Comments:

### In One Place (under development)

Lead: Principal Private Sector Housing Officer & Service Manager (Mental Health and Substance Misuse) Clarity of purpose/aims: Yes Reporting/Governance/Scrutiny

Arrangements: In place

Monitoring/Evaluation: Will be in place

Financial Information: Provided
Alignment local/regional/national
priorities: No information provided
Welsh Govt instruction to collaborate:

Comments:

#### **Families First Board**

Lead: Families First and Children and Young People's Coordinator and Lead Director for Children and Young People Clarity of purpose/aims: Yes

Reporting/Governance/Scrutiny

Arrangements: In place

Monitoring/Evaluation: In place

Financial Information: States 'There is no cash value to the Families First Board apart from officers' time'. However, the Board oversees the Families First

Programme of £3.1m.

Alignment local/regional/national

#### **Prosiect Gwyrdd**

Lead: Head of Community and Leisure Services (technical lead) and Contracts

Manager (procurement lead)
Clarity of purpose/aims: Yes
Reporting/Governance/Scrutiny

Arrangements: In place

Monitoring/Evaluation: In place Financial Information: Provided Alignment local/regional/national

priorities: Yes

Welsh Govt instruction to collaborate:

**CCBC Lead: Scrutiny lead** 

priorities: Yes Welsh Govt instruction to collaborate: through the Welsh Government's Families First Programme, Flying Start, Communities First. Comments: Note the Families First Board is an interim measure anticipated to continue until Families First is extended throughout the Single Integrated Plan. **Football Association of Wales Trust Local Investment Fund** Lead: Sport & Leisure Development Lead: Group Manager Business Manager **Enterprise Support** Clarity of purpose/aims: Yes Clarity of purpose/aims: Yes Reporting/Governance/Scrutiny Reporting/Governance/Scrutiny Arrangements: Action Plan with National Arrangements: In place Monitoring/Evaluation: In place Body. Monitoring/Evaluation: In place Financial Information: Provided Financial Information: Notes 'no cash Alignment local/regional/national value to this apart from officers' time.' priorities: Yes Welsh Govt instruction to collaborate: EU Alignment local/regional/national priorities: Yes funded regional project. Welsh Govt instruction to collaborate: No Comments: Comments: **Glamorgan Archives** (joint committee) **Mitigating Welfare Reform Across** Lead: Glamorgan Archivist, Cardiff Gwent Council Lead: Customer Services Manager Clarity of purpose/aims: Yes Clarity of purpose/aims: Yes Reporting/Governance/Scrutiny Reporting/Governance/Scrutiny Arrangements: In place Arrangements: In place Monitoring/Evaluation: In place Monitoring/Evaluation: No information Financial Information: Provided Financial Information: Provided Alignment local/regional/national Alignment local/regional/national priorities: Yes priorities: Yes Welsh Govt instruction to collaborate: No Welsh Govt instruction to collaborate: No Comments: **CCBC Lead: host employer of staff** Comments: **Greater Gwent Crematorium (**Joint Monmouthshire Farm School

Committee)

**Endowment Collaboration** 

Lead: Head of Law & Standards,

**Newport City Council** 

Clarity of purpose/aims: Yes Reporting/Governance/Scrutiny

Arrangements: In place

Monitoring/Evaluation: In place

Financial Information: Crematorium self

financing

Alignment local/regional/national

priorities: Yes

Welsh Govt instruction to collaborate: No

Comments:

Lead: Not provided

Clarity of purpose/aims: Yes Reporting/Governance/Scrutiny

Arrangements: In place

Monitoring/Evaluation: No information

Financial Information: Provided Alignment local/regional/national

priorities: No information.

Welsh Govt instruction to collaborate: No

Comments:

### **Gwent Archives** (joint committee)

Lead: Gwent Archivist, Gwent Archives

Clarity of purpose/aims: Yes Reporting/Governance/Scrutiny

Arrangements: In place

Monitoring/Evaluation: In place Financial Information: Provided Alignment local/regional/national

priorities: Yes

Welsh Govt instruction to collaborate: No

Comments:

### **Shared Legal Services**

Lead: Head of Legal and Democratic

Services

Clarity of purpose/aims: Yes Reporting/Governance/Scrutiny

Arrangements: In place

Monitoring/Evaluation: In place

Financial Information: Provided (notes

limited cashable savings).

Alignment local/regional/national priorities: No information provided. Welsh Govt instruction to collaborate:

Comments:

# **Gwent Association of Voluntary Organisations**

Lead: Policy & Research Manager

Clarity of purpose/aims: Yes Reporting/Governance/Scrutiny

Arrangements: In place

Monitoring/Evaluation: In place Financial Information: Provided Alignment local/regional/national

priorities: Yes

Welsh Govt instruction to collaborate: No

Comments:

#### **South East Wales Adoption Service**

Lead: Assistant Director, Children

Services

Clarity of purpose/aims: Yes Reporting/Governance/Scrutiny

Arrangements: In place

Monitoring/Evaluation: In place Financial Information: Provided Alignment local/regional/national priorities: No information provided. Welsh Govt instruction to collaborate:

Yes

to meet the requirements and implementation of the Social Services and Well-being (Wales) Act 2014.

#### **Gwent Local Resilience Forum**

Lead: Emergency Planning Manager

Clarity of purpose/aims: Yes Reporting/Governance/Scrutiny

Arrangements: In place

Monitoring/Evaluation: In place Financial Information: Provided Alignment local/regional/national

priorities: Yes

Welsh Govt instruction to collaborate:

Yes this is a UK Government

requirement.
Comments:

### South East Wales Adult Placement Scheme

Lead: Assistant Director, Adult Services

Clarity of purpose/aims: Yes Reporting/Governance/Scrutiny

Arrangements: In place

Monitoring/Evaluation: In place Financial Information: Provided Alignment local/regional/national priorities: No information provided Welsh Govt instruction to collaborate: Covered by statutory legislation.

**CCBC Lead: Hosts regional service** 

Comments:

### **Heads of the Valleys Organics**

(agreement to be finalised)
Lead: Head of Procurement
Clarity of purpose/aims: Yes

Arrangements: In place

Monitoring/Evaluation: In place Financial Information: Provided Alignment local/regional/national

Reporting/Governance/Scrutiny

priorities: Yes

Welsh Govt instruction to collaborate:

Comments:

### South East Wales Biodiversity Records Centre

Lead: Countryside & Landscape Services

Manager

Clarity of purpose/aims: Yes Reporting/Governance/Scrutiny Arrangements: In place but no detail

provided

Monitoring/Evaluation: States 'Not

applicable'

Financial Information: Provided Alignment local/regional/national

priorities: Yes

Welsh Govt instruction to collaborate: No

Comments:

### **Health Challenge Caerphilly**

Lead: Health Challenge Wales Team

Leader

Clarity of purpose/aims: Yes Reporting/Governance/Scrutiny

Arrangements: In place

Monitoring/Evaluation: To be developed

through Single Integrated Plan process.

Financial Information: Provided

# South East Wales Community Economic Development Programme

Lead: Group Manager Business

**Enterprise Support** 

Clarity of purpose/aims: Yes Reporting/Governance/Scrutiny

Arrangements: In place

Monitoring/Evaluation: In place Financial Information: Provided

Alignment local/regional/national

priorities: Yes

Welsh Govt instruction to collaborate:

Yes

Comments:

Alignment local/regional/national

priorities: Yes

Welsh Govt instruction to collaborate: EU

funded regional project.

Comments:

### **Hockey Wales**

Lead: Sport & Leisure Development

Manager

Clarity of purpose/aims: Yes Reporting/Governance/Scrutiny

Arrangements: Action Plan in place with

National Body.

Monitoring/Evaluation: In place

Financial Information: States 'There is no cash value to this apart from officers'

time.'

Alignment local/regional/national

priorities: Yes

Welsh Govt instruction to collaborate: No

Comments:

### South East Wales Emergency Duty Team

Lead: Assistant Director, Adult Services

Clarity of purpose/aims: Yes Reporting/Governance/Scrutiny

Arrangements: In place

Monitoring/Evaluation: In place Financial Information: Provided Alignment local/regional/national

priorities: Yes

Welsh Govt instruction to collaborate: **CCBC Lead: Host and provided by** 

CCBC

Comments:

# Job Centre Plus Flexible Service Delivery Points

Lead: Senior Management Library

Services

Clarity of purpose/aims: Original purpose stated for 2005-6, but possibly now

superseded

Reporting/Governance/Scrutiny Arrangements: Stated 'little formal scrutiny takes place either through the Council or in direct contact with

Department of Work and Pensions and

Job Centre Plus'

Monitoring/Evaluation: None undertaken 'since their early inception.'

Financial Information: All costs covered

by Job Centre Plus.

Alignment local/regional/national

priorities: Yes

Welsh Govt instruction to collaborate: No

## South Wales Waste Management Group

Lead: Head of Community and Leisure

Services (technical lead)
Clarity of purpose/aims: Yes
Reporting/Governance/Scrutiny

Arrangements: In place

Monitoring/Evaluation: In place Financial Information: Provided Alignment local/regional/national

priorities: Yes

Welsh Govt instruction to collaborate:

CCBC Lead: Procuring authority for the regional WEEE (waste electrical and electronic equipment)

Comments:	
Joint Supplies Service (County Borough Supplies) (under development) Lead: Head of Procurement Clarity of purpose/aims: Yes Reporting/Governance/Scrutiny Arrangements: In place Monitoring/Evaluation: In place Financial Information: Provided Alignment local/regional/national priorities: Yes Welsh Govt instruction to collaborate: Comments:	South East Wales Safeguarding Children Board Lead: Assistant Director, Children Services Clarity of purpose/aims: Yes Reporting/Governance/Scrutiny Arrangements: In place Monitoring/Evaluation: In place Financial Information: Provided Alignment local/regional/national priorities: Yes Welsh Govt instruction to collaborate: Yes Statutory Partnership CCBC Lead: Hosts the Business Unit that supports the Board Comments:
Monmouth and Brecon Canals Regeneration Group Lead: Funding Officer Clarity of purpose/aims: Yes Reporting/Governance/Scrutiny Arrangements: In place Monitoring/Evaluation: No Financial Information: States 'Without any collective funding, or strategy this is dictated by the activities of its partners, although there are ambitions to take advantage of any funding opportunities.' Alignment local/regional/national priorities: Yes Welsh Govt instruction to collaborate: No Comments:	South East Wales SWIFT Consortium Lead: Team Manager, SEW Consortia Clarity of purpose/aims: Yes Reporting/Governance/Scrutiny Arrangements: In place Monitoring/Evaluation: No information Financial Information: Provided Alignment local/regional/national priorities: No information provided Welsh Govt instruction to collaborate: CCBC Lead: Host employer of staff Comments:
Safer Caerphilly Deliver Group Lead: Community Safety Manager Clarity of purpose/aims: Yes Reporting/Governance/Scrutiny	Valleys Regional Park Lead: Countryside & Landscape Services Manager Clarity of purpose/aims: Yes

Arrangements: In place
Monitoring/Evaluation: In

Monitoring/Evaluation: In place Financial Information: Provided Alignment local/regional/national

priorities: Yes

Welsh Govt instruction to collaborate:

Statutory Partnership

Comments:

Reporting/Governance/Scrutiny

Arrangements: States 'Periodic reports are provided to CCBC primarily by the

Welsh Government.'

Monitoring/Evaluation: In place

Financial Information: States 'There is no direct value of working in partnership but

grants associated.'

Alignment local/regional/national

priorities: Yes

Welsh Govt instruction to collaborate:

Comments:

# South East Wales Specialist European Team

Lead: Group Manager, Strategy and

Funding

Clarity of purpose/aims: Yes Reporting/Governance/Scrutiny

Arrangements: In place

Monitoring/Evaluation: In place Financial Information: Provided Alignment local/regional/national

priorities: Yes

Welsh Govt instruction to collaborate:

Comments:

### Welsh Netball

Lead: Sport & Leisure Development

Manager

Clarity of purpose/aims: Yes Reporting/Governance/Scrutiny

Arrangements: Action Plan in place with

National Body.

Monitoring/Evaluation: In place

Financial Information: States 'There is no cash value to this apart from officers'

time.'

Alignment local/regional/national

priorities: Yes

Welsh Govt instruction to collaborate: No

Comments:

### **Sport Wales**

Lead: Sport & Leisure Development

Manager

Clarity of purpose/aims: Yes Reporting/Governance/Scrutiny

Arrangements: In place through board

structure

Monitoring/Evaluation: In place Financial Information: Provided Alignment local/regional/national

priorities: Yes

Welsh Govt instruction to collaborate: No

Comments:	
Street Games Lead: Community Regeneration Manager Clarity of purpose/aims: Yes Reporting/Governance/Scrutiny Arrangements: Action Plan in place with Sport's Governing Body. Monitoring/Evaluation: In place Financial Information: States 'Should any grant be received for any projects there will be an agreement outlining the funding offer as well as reporting procedures that CCBC's Finance Department reports on.' Alignment local/regional/national priorities: Yes Welsh Govt instruction to collaborate: No Comments:	
Tell Us Once Lead: Superintendent Registrar Clarity of purpose/aims: Yes Reporting/Governance/Scrutiny Arrangements: In place Monitoring/Evaluation: In place Financial Information: States 'cash value of working in partnership has not been assessed locally to date.'	
Alignment local/regional/national priorities: Yes Welsh Govt instruction to collaborate: Implementing Tell Us Once was part of the Outcome Agreements Improvement Objectives of 2011-12, and aligned to Welsh Government's objectives of joined up government. Comments:	

Voluntary Sector Liaison Committee Lead: Policy & Research Manager Clarity of purpose/aims: Yes Reporting/Governance/Scrutiny Arrangements: In place Monitoring/Evaluation: In place Financial Information: Provided Alignment local/regional/national priorities: Yes Welsh Govt instruction to collaborate: Voluntary arrangement but considered good practice. Comments:	
Welsh Purchasing Consortium (joint committee) Lead: Head of Procurement Clarity of purpose/aims: Yes Reporting/Governance/Scrutiny Arrangements: In place Monitoring/Evaluation: In place Financial Information: Provided Alignment local/regional/national priorities: Yes Welsh Govt instruction to collaborate: Comments:	
Welfare Reform Programme/Universal Credit Pilot Lead: Project Manager & Coordinator and Senior Rents Officer Clarity of purpose/aims: Yes Reporting/Governance/Scrutiny Arrangements: In place Monitoring/Evaluation: In place Financial Information: Provided Alignment local/regional/national priorities: Yes Welsh Govt instruction to collaborate: No Comments:	

Welsh Rugby Union	
Lead: Sport & Leisure Development	
Manager	
Clarity of purpose/aims: Yes	
Reporting/Governance/Scrutiny	
Arrangements: Action Plan in place with	
Sport's Governing Body.	
Monitoring/Evaluation: In place Financial Information:	
Alignment local/regional/national priorities: Yes	
Welsh Govt instruction to collaborate: No	
Comments:	
Comments.	
Youth Services (CCBC) Partnership	
with Statutory Sector (with	
Communities First and Families First)	
Lead: Community Education manager (Participation and Inclusion)	
Clarity of purpose/aims: Yes	
Reporting/Governance/Scrutiny	
Arrangements: Via Communities First	
structures (Welsh Government) and	
CCBC Families First Board.	
Monitoring/Evaluation: Through standard	
Communities First and Families First	
governance structures.	
Financial Information: Provided	
Alignment local/regional/national	
priorities: Yes	
Welsh Govt instruction to collaborate:	
Comments:	
Youth Services (CCBC) Partnership	
with Voluntary Sector (with Gwent	
Association of Voluntary	
Organisations, Ystrad Mynach Boy's	
and Girl's Club, Urdd Gobiath Cymru)	
Lead: Senior Community Education	
Manager	
···	

Clarity of purpose/aims: Yes Reporting/Governance/Scrutiny Arrangements: No formal governance arrangements other than via usual Youth Service scrutiny. Monitoring/Evaluation: Partnership arrangements are monitored via line management arrangements. Financial Information: Provided Alignment local/regional/national priorities: Yes Welsh Govt instruction to collaborate: No instruction, although guidance to work in partnership with the voluntary sector is contained in local and national Youth Service Strategies. Comments: Ystrad Mynach College Lead: Sport & Leisure Development Manager Clarity of purpose/aims: Yes

Reporting/Governance/Scrutiny

Arrangements: Action Plan on deploying students and students training in place

Monitoring/Evaluation: In place

Financial Information: States 'There is no cash value to this apart from officers'

time.'

Alignment local/regional/national

priorities: Yes

Welsh Govt instruction to collaborate:

Comments:

#### Table Notes:

- 1. The total number of partner organisations is 146
- 2. CCBC is the collaborative lead in 8 of the ventures
- 3. The following delivery groups are currently being established under Caerphilly Delivers the Single Integrated Plan 2013-17 replacing former community planning thematic partnerships and have not been included in the total number of partnerships for this report. Prosperous Caerphilly, Learning Caerphilly, Healthier Caerphilly and Greener Caerphilly.